

2023 MIE NATIONAL CONFERENCE FOR LEGAL SERVICES ADMINISTRATORS

LEAD FROM WITHIN: GROWING COMPETENCE AND COLLABORATION FOR ORGANIZATIONAL TRANSFORMATION

PROGRAM

APRIL 18-19, 2023 | 8:00-5:30 PM PDT

ANAHEIM, CA

SEE ONLINE CONFERENCE SCHEDULE AND CONFERENCE MATERIALS AT

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TUESDAY, APRIL 18	8, 2023			
8:00 - 9:00 am	Check In and Continental Breakfast			
	Tiffany Patio			
9:00 – 9:10 am	Welcome to the Conference By Kesha James, Executive Director, MIE			
	Tiffany Room			
9:10 –10:15 am	Opening Plenary: Leading from Within By Julia Wilson, Coach & Consultant, Julia Wilson Coaching			
	Tiffany Room			
10:15 – 10:30 am	Break			
10:30 – 11:45 am	RV There Yet? A Roadmap to Diversity, Equity, and Inclusion	How and Why Hackers Hack	Best Practices in New Employee Onboarding	
	<u>Implementation</u>	Garden Ballroom	Harbor Ballroom	
	Tiffany Room			
11:45 – 1:15 pm	Lunch			
	Tiffany Patio			
1:15 – 2:30 pm	Successful Strategies for Collaborating with Consultants	Understanding Cybersecurity Insurance Like a Pro	Leading Cohesive Teams Harbor Ballroom	
	Tiffany Room	Garden Ballroom		
2:30 – 2:45 pm	Break			
2:45 – 4:00 pm	Leadership Development of Office Managers and Executive Assistants	Using Your Case Management System Effectively	You're Speaking My Language: Influencing Styles	
	Tiffany Room	Garden Ballroom	Harbor Ballroom	
4:00 – 4:15 pm	Break			
4:15 – 5:30 pm	We Knead the Dough: Grants Management 101	How to Make Sense of the Current Technology Landscape	Got Wellness? Creating an Effective Wellness Program for Your Organization	
	Tiffany Room	Garden Ballroom	Harbor Ballroom	

WEDNESDAY, APRIL 19, 2023

Tiff D. it.			
Tiffany Patio Join your colleagues for optional discussions over breakfast. Garden Ballroom – Discussing recent and upcoming LSC program visits. Harbor Ballroom – Discussing the use of affinity groups for staff engagement.			
Tiffany Room			
Break			
Strategic Planning/ Strategic Thinking: Using the Strategic Planning Process to Promote	Roundtable Discussion: Effective Use of Physical Space for a Hybrid Workplace	A Trauma-Informed Approach to Difficult Conversations	
<u>Transformation</u>		Harbor Ballroom	
Tiffany Room	Garden Ballroom		
Lunch — Enjoy lunch nearby with a colleague			
Developing Your Organization's Leadership Pipeline	Navigating Benefits Options for Employee Satisfaction	Roundtable Discussion: Exploring Issues in Union Relationships	
Tiffany Room	Garden Ballroom	Harbor Ballroom	
Break			
Building Staff Capacity & Effectuating Change	Employment Law: Hot Topics, Trends, and Tips	Fireside Chat: How to Meet Administrative	
Tiffany Room	Garden Ballroom	Needs without a Mega- Budget	
		Harbor Ballroom	
Break			
Closing Plenary: Liberating the Leader Within You By Nachama Wilker, CEO, Thrive Partnerships			
Tiffany Room			
	Listserv Live: Hot Topics in Le By Ashley Lowe, CEO, Lake Community Legal Aid SoCal Legal Services Association Tiffany Room Break Strategic Planning/ Strategic Thinking: Using the Strategic Planning Process to Promote Transformation Tiffany Room Lunch — Enjoy lunch nearby Developing Your Organization's Leadership Pipeline Tiffany Room Break Building Staff Capacity & Effectuating Change Tiffany Room Break Closing Plenary: Liberating By Nachama Wilker, CEO,	Listserv Live: Hot Topics in Legal Aid Administration By Ashley Lowe, CEO, Lakeshore Legal Aid; Kate Marr, E Community Legal Aid SoCal; and Alison Paul, Executive Legal Services Association Tiffany Room Break Strategic Planning/Strategic Thinking: Using the Strategic Planning Process to Promote Transformation Tiffany Room Lunch — Enjoy lunch nearby with a colleague Developing Your Organization's Leadership Pipeline Tiffany Room Break Building Staff Capacity & Effectuating Change Tiffany Room Break Closing Plenary: Liberating the Leader Within You By Nachama Wilker, CEO, Thrive Partnerships	

WELCOME TO THE 2023 MIE NATIONAL CONFERENCE FOR LEGAL SERVICES ADMINISTRATORS



PRESENTER: Kesha James, Executive Director, MIE 9:00 – 9:10 am Tiffany Room

OPENING PLENARY: LEADING FROM WITHIN

PRESENTER: Julia Wilson, Coach & Consultant, Julia Wilson Coaching
9:10 – 10:15 am
Tiffany Room



The 2023 MIE National Conference for Legal Aid Administrators presents an opportunity for each of us to step away from our daily responsibilities and think about a bigger picture for ourselves and our roles in our organizations. Julia Wilson

will kick off the conference with thoughts on how to develop a framework for our own unique approach to leadership that weaves together self-awareness, selfcompassion, purpose, and resiliency.

RV THERE YET? A ROADMAP TO DIVERSITY, EQUITY, AND INCLUSION IMPLEMENTATION

PRESENTER: Tenille Kaus, Director of Diversity, Equity, Inclusion, and Advancement, The Legal Aid Society of Cleveland

10:30 – 11:45 am Tiffany Room



In recent years, organizations have recognized a need for Diversity, Equity, Inclusion (DEI) plans, DEI professionals, DEI training, and strategic plans that focus on DEI. In this session, Tenille N. Kaus will help you move from strategies to implementation. This session

will be interactive and allow participants to look at DEI strategies and trainings. Participants will then have an opportunity to design implementation tactics and list evaluation measures. This session will also focus on making sure your organization has the right support and infrastructure in place to implement DEI initiatives. No matter where your organization is on its DEI journey, you will leave with tools to help you implement your strategies.

HOW AND WHY HACKERS HACK

PRESENTER: Roger Grimes, Computer Security Consultant, KnowBe4, Inc.

10:30 – 11:45 am Garden Ballroom

PRESENTER BIOGRAPHIES

Sam Abel-Palmer
Leah Ashe
IV Ashton
Sharon Baptiste
Sonya Bellafant
Jane Bonner
Tiffanny Brosnan
Tamiko Chatman
Jenny Chou

Sandra Chung
Ayesha Cotton
Jefferson Coulter
Jennifer van
Dulmen
Mari Floyd
Victoria Gautney
Roger Grimes
Kesha James

Tenille Kaus
Ashley Lowe
Yvonne Mariajimenez
Kate Marr
Laurie McFalls
Trisha Mason Parsad
Alison Paul
Meghan Scott
Melinda Taylor

Maureen Terjak
Whiquitta Tobar
Carlie Vaughn
Lambreni Waddell
Anne Ward
Nachama Wilker
Lorilei Williams

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Attend this presentation given by 34-year cybersecurity veteran, Roger A. Grimes, author of 13 books and over 1,300 articles on computer security, to learn why hackers hack and how they hack. Roger will discuss their motivations and discuss

how today's real-world mix of malware and humandirected sophisticated attacks, like ransomware, happen. The presentation will include a video demonstration by world renowned hacker, Kevin Mitnick, getting around multifactor authentication like it wasn't even there. It's an attack that would work against over 90% of today's multifactor solutions. Most importantly, learn the four best computer security practices that, if you do well, will significantly lower your risk of being a cyber victim. This is an entertaining, informative, and practical talk that will help make you a better cybersecurity defender.

BEST PRACTICES IN NEW EMPLOYEE ONBOARDING

PRESENTERS: Carlie Vaughn, Human Resources Director, Indiana Legal Services; Anne Ward, Chief Financial Officer, Indiana Legal Services

10:30 - 11:45 am

Harbor Ballroom





In response to employee feedback, Indiana Legal Services (ILS) has revamped its employee onboarding process to

create a successful model for new employee transitions. Come to this session to learn about ILS's committee-based approach to designing this new model, and explore best practices in components of onboarding: documentation, appropriate timelines, tech resources, relationship building across the organization, and logistics.

SUCCESSFUL STRATEGIES FOR COLLABORATING WITH CONSULTANTS

PRESENTERS: Sam Abel-Palmer, Executive Director, Legal Services Vermont; Maureen Terjak, Director of Advocacy, Colorado Legal Services; Lambreni

Waddell, Chief of Staff, Neighborhood Legal Services of Los Angeles County; Julia Wilson, Coach & Consultant, Julia Wilson Coaching

1:15 - 2:30 pm

Tiffany Room









This interactive session will include an overview of the roadmap to successful consultant contracting and a facilitated discussion for participants about each stage of the consulting process from pre-consulting steps through implementation and evaluation. Panelists will provide examples of various consulting experiences in a variety of substantive areas.

UNDERSTANDING CYBERSECURITY INSURANCE LIKE A PRO

PRESENTER: Roger Grimes, Computer Security Consultant, KnowBe4, Inc.

1:15 – 2:30 pm Garden Ballroom



Cyber insurance is harder than ever to get, even when you understand it. Join Roger A. Grimes, 34-year cybersecurity veteran and author of 13 books, as he explains the ins and outs of cyber insurance. He will explain the good, the bad, and help you to avoid

the gotchas. He will include examples of several different cybersecurity insurance policy questionnaires and discuss what the future of cyber insurance looks like.

LEADING COHESIVE TEAMS

PRESENTER: Trisha Mason Parsad, Leadership Development Consultant & Executive Coach, Trisha Mason Parsad & Associates

1:15 – 2:30 pm Harbor Ballroom



Have you ever wondered what you could be doing more of or less of to improve your team's performance? Why some leaders seem to have such high performing teams and others don't? Leading Cohesive Teams will provide you with insights and tools to strengthen your

team's outcomes. You will learn about the five areas required of every effective leader who wishes to have the greatest impact on their team.

LEADERSHIP DEVELOPMENT OF OFFICE MANAGERS AND EXECUTIVE ASSISTANTS

PRESENTER: Tamiko Chatman, Deputy Director, Acadiana Legal Service Corporation 2:45 – 4:00 pm Tiffany Room



This session will focus on developing the roles of office managers and executive assistants to meet your organization's needs. We will explore the ideal skill set that office managers and executive assistants should possess and discuss the job description language to attract ideal applicants. We

will discuss current and best practices within attendees' organizations and the industry in general. We will consider possible training for these roles as well as the tasks for which these roles can be responsible.

USING YOUR CASE MANAGEMENT SYSTEM EFFECTIVELY

PRESENTER: IV Ashton, President & Founder, LegalServer 2:45 – 4:00 pm Garden Ballroom



During this conference session, attendees will be provided with practical strategies and techniques for optimizing modern features in case management systems to enhance client services. Participants will better understand the key

capabilities of their CMS and discuss ways to leverage digital tools to streamline workflows and improve efficiency. Topics covered in this session will include methods for enhancing data capture, tracking important metrics related to grants and case outcomes, and gaining key insights for decision-makers through reports, data analytics, and visualizations. Additionally, attendees will learn about integrating their CMS with other systems, including popular automations. By the end of the session, participants will understand how to use their case management system to its fullest potential, allowing them to streamline their work and provide better support to their clients.

YOU'RE SPEAKING MY LANGUAGE: INFLUENCING STYLES

PRESENTER: Trisha Mason Parsad, Leadership Development Consultant & Executive Coach, Trisha Mason Parsad & Associates

2:45 – 4:00 pm Harbor Ballroom



Have you ever wondered why your exchanges fall flat when trying to influence others? You're Speaking My Language: Influencing Styles, will help you learn the art of influencing and how to leverage it to build stronger relationships, yielding the outcomes you desire.

WE KNEAD THE DOUGH: GRANTS MANAGEMENT 101

PRESENTERS: Sharon Baptiste, Director of Grants, Brooklyn Legal Services; Sandra Chung, Director of Grants Management and Compliance, Neighborhood Legal Services of Los Angeles County; Victoria Gautney, Grants Manager, South Coastal Counties Legal Services; Melinda Taylor, Grants Manager, Colorado Legal Services

4:15 – 5:30 pm Tiffany Room









This session will cover the three key areas of effective grants management and will allow participants to learn and discuss strategies for effective grants management. Panelists will provide tools and tips for navigating grants across an organization's team, including planning, implementation, and management strategies.

HOW TO MAKE SENSE OF THE CURRENT TECHNOLOGY LANDSCAPE

PRESENTER: IV Ashton, President & Founder, LegalServer

4:15 – 5:30 pm

Garden Ballroom

Keeping up with the latest technological advancements can be overwhelming in today's fast-paced world. With new products and services emerging constantly, it's challenging to know which technologies are worth



investing time and money in and which are simply passing fads. This conference session is designed to help attendees navigate the complex world of technology and make informed decisions about which technologies are ripe to help legal aid agencies

meet the overwhelming demand for their services. The session will explore the latest trends in technology, including generative AI (artificial intelligence), and examine the challenges organizations face in adopting and implementing new technologies. Upon completing this session, attendees will have a deeper understanding of the current technology landscape and a framework to make informed decisions regarding which technologies to embrace.

GOT WELLNESS? CREATING AN EFFECTIVE WELLNESS PROGRAM FOR YOUR ORGANIZATION

PRESENTER: Jane Bonner, Director of Human Resources, Georgia Legal Services Program 4:15 – 5:30 pm

Harbor Ballroom



This workshop goes over the necessary steps to create a successful wellness program designed for your organization. Attendees will walk away engaged, educated, and motivated to incorporate wellness into their lives both

in and out of the workplace, and to effectively design a Wellness Program from beginning to end.

APRIL 19, 2023

BREAKFAST DISCUSSION: LSC VISITS

FACILITATORS: Jenny Chou, Deputy Director, South Coastal Counties Legal Services; Ayesha Cotton, Managing Attorney, Community Legal Aid, Akron

8:00 – 9:00 am

Garden Ballroom

Join your peers and colleagues in the Garden Ballroom for an optional discussion over breakfast about recent and upcoming LSC program visits. Share your experience





working with LSC staff and ask other attendees for advice on how best to prepare for upcoming reviews.

BREAKFAST DISCUSSION: STAFF AFFINITY GROUPS

FACILITATORS: Whiquitta Tobar, Chief Equity and Inclusion Officer, Community Legal Services, Philadelphia; Lambreni Waddell, Chief of Staff, Neighborhood Legal Services of Los Angeles County

8:00 – 9:00 am Harbor Ballroom





Participate in this optional breakfast discussion with peers and colleagues to explore staff affinity

groups as a strategy to increase staff engagement with the organization and enhance retention efforts. Chat and brainstorm with other attendees about common considerations and issues in launching, maintaining, and supporting staff affinity groups.

LISTSERV LIVE: HOT TOPICS IN LEGAL AID ADMINISTRATION

PRESENTERS: Ashley Lowe, CEO, Lakeshore Legal Aid; Kate Marr, Executive Director, Community Legal Aid SoCal; Alison Paul, Executive Director, Montana Legal Services Association

9:00 – 10:15 am Tiffany Room

MIE Listservs are a useful way to connect with national colleagues for advice and wisdom on issues facing your organization. Listserv Live: Hot Topics in Legal Aid







Administration will provide similar insights as a panel of organizational leaders explore issues currently affecting our work, such as hybrid operations, staff recruitment and retention, equity issues, work-life integration, and more!

STRATEGIC PLANNING/STRATEGIC THINKING: USING THE STRATEGIC PLANNING PROCESS TO PROMOTE TRANSFORMATION

PRESENTERS: Sam Abel-Palmer, Executive Director, Legal Services Vermont; Jennifer van Dulmen, Executive Director, van Dulmen Consulting

10:30 – 11:45 am Tiffany Room





Many agencies think of strategic planning as an annoyance, an exercise required

by grant funders that eats up resources and takes time away from the agency's work. This session will help you to rethink the purpose of strategic planning as a vital tool for agency transformation. Many strategic plans wind up as little more than a to-do list of vague tasks that may or may not ever happen—or the plan sits untouched on a shelf until the next one is written. Instead, we will look at the strategic plan as a core exercise in strategic thinking for the deployment and expansion of your agency's resources as you move into the future. We will look at a range of ways to develop and craft a dynamic and flexible strategic plan that can be adapted to changing circumstances and be integrated into your core operations.

ROUNDTABLE DISCUSSION: EFFECTIVE USE OF PHYSICAL SPACE FOR A HYBRID WORKPLACE

FACILITATORS: Leah Ashe, Executive Director, Northeast New Jersey Legal Services; Kate Marr, Executive Director, Community Legal Aid SoCal

10:30 – 11:45 am Garden Ballroom





Join this roundtable discussion to explore challenges and solutions in managing

facilities that respond to the needs of today's operations. In particular, this conversation will consider how space can bring people together who are not in-person all the time, be used effectively when folks do not have the same consistent needs (e.g., alternating in-person shifts), and how to evaluate whether space changes are needed (e.g., renovations or moving).

A TRAUMA-INFORMED APPROACH TO DIFFICULT CONVERSATIONS

PRESENTER: Lorilei Williams, Attorney, Law Office of Lorilei Williams

10:30 - 11:45 am

Harbor Ballroom



Legal services advocacy constantly exposes legal workers to trauma and requires all to communicate through trauma exposure and across differences in intersectional identities. This training is designed to help you rethink your approach to communication entirely

and lead you to increased sustainability, collaborative communication, and reduced conflict. This training will introduce a framework for trauma-informed & antiracist advocacy and provide strategies relating to emotional regulation & communication. This training will guide participants through internalized, interpersonal, and systemic shifts needed to effectively engage in trauma-informed communication strategies.

DEVELOPING YOUR ORGANIZATION'S LEADERSHIP PIPELINE

PRESENTER: Nachama Wilker, Founder & CEO, Thrive Partnerships

1:15 – 2:30 pm Tiffany Room



How does your organization recognize and develop the potential of your people and their ideas? Leadership is not only for top managers. Come to this interactive session to reflect on connecting your employee engagement to leadership development, learn the essential

components of an equitable leadership pipeline, assess the strengths and challenges of your agency's pipeline, and identify next steps you can take to strengthen your pipeline for internal development.

NAVIGATING BENEFITS OPTIONS FOR EMPLOYEE SATISFACTION

PRESENTERS: Jane Bonner, Director of Human Resources, Georgia Legal Services Program; Mari Floyd, Human Resources Manager, Colorado Legal Services; Carlie Vaughn, Human Resources Director, Indiana Legal Services; Anne Ward, Chief Financial Officer, Indiana Legal Services

1:15 – 2:30 pm Garden Ballroom









This panel discussion will explore how to navigate options for benefits that are responsive to employee needs while making sense for the organization. Panelists will discuss the types of insurance and retirement benefits, among others, offered to their employees, how data can help inform those offerings, and how to decide when new options or vendors should be explored. Ways to manage organizational costs will also be explored.

ROUNDTABLE DISCUSSION: EXPLORING ISSUES IN UNION RELATIONSHIPS

FACILITATOR: Lorilei Williams, Attorney, Law Office of Lorilei Williams

1:15 – 2:30 pm Harbor Ballroom



Join this roundtable discussion to explore challenges and solutions in managing relationships among members of unions and management. Share your experiences with negotiations and operations in a union shop, discuss how those experiences could be improved, and learn

strategies for stewarding the working relationships central to this work moving forward.

BUILDING STAFF CAPACITY & EFFECTUATING CHANGE

PRESENTERS: Jefferson Coulter, Executive Director, Legal Aid Society, Louisville; Yvonne Mariajimenez, President & CEO, Neighborhood Legal Services of Los Angeles County; Alison Paul, Executive Director, Montana Legal Services Association; Mēghan Scott, Manager of People & Culture, Montana Legal Services Association; Maureen Terjak, Director of Advocacy, Colorado Legal Services

2:45 – 4:00 pm Tiffany Room

This session will cover building staff capacity through training, supervision, leadership development, and changing work culture. Seasoned legal aid leadership will discuss what to do, what not to do, promoting retention of talent, what leadership looks like today, and how to invest in all of your staff to produce optimal results for clients. We will cover staff professional development strategies,











the use of goals and feedback, and how to set realistic expectations for growth.

EMPLOYMENT LAW: HOT TOPICS, TRENDS, AND TIPS

PRESENTER: Tiffanny Brosnan, Partner, Snell & Wilmer

2:45 – 4:00 pm Garden Ballroom



and other topics.

In this session, Snell & Wilmer employment attorney Tiffanny Brosnan will discuss what's trending when it comes to employment legislation and litigation and provide tips to help employers avoid lawsuits, including information about pay transparency, leave issues, layoffs,

ADMIN ON A BUDGET: GETTING IT ALL DONE WITHOUT A MEGA-BUDGET

PRESENTERS: Sonya Bellafant, Executive Director, New Mexico Legal Aid; Jennifer van Dulmen, Executive Director, van Dulmen Consulting; Laurie McFalls, Director of Operations, Legal Services Alabama

2:45 – 4:00 pm Harbor Ballroom







CFO, COO, HR, Bookkeeper, Training Coordinator, Executive Assistant, Admin Assistant, Accountant, Compliance Manager, Grants Manager, and others... There are so many roles and needs to make a legal services program run effectively and efficiently,

but few programs have the resources to fill all these roles with full time staff. So, what are the best practices in strategically deploying resources to ensure program needs are met? We will look at a range of strategies and options for flexibly meeting the need to ensure high quality core program administration.

CLOSING PLENARY: LIBERATING THE LEADER WITHIN YOU

PRESENTER: Nachama Wilker, Founder & CEO, Thrive Partnerships
4:15 – 5:30 pm
Tiffany Room



If we give ourselves a few minutes, we can easily identify the leaders we admire. Given a few more minutes, we can even see the kind of leader we want to become. What we often cannot see is how to evolve from where we are to become the kind of leader we admire. Join us for our

closing session focused on the behaviors of exemplary leaders at all organizational levels. We will focus on how you can display the characteristics you admire and identify a few activities you can take home to help you move closer to liberating the leader within you.

PRESENTERS

SAM ABEL-PALMER is the Executive Director of Legal Services Vermont, Vermont's LSC grantee, a position he has held since 2016. He previously served as Director of Intake for Vermont Legal Aid, as a staff attorney in Vermont Legal Aid's Disability Law Project, and as a civil rights investigator with the Vermont Human Rights Commission. He is a member of the Vermont Board of Bar Examiners, and of the NLADA Civil Council. In a previous lifetime, he taught theater history and dramatic literature at DePauw University, Dartmouth College, and the University of Vermont. Sam may be reached at sabel-palmer@legalservicesvt.org.

LEAH B. ASHE is the Executive Director of Northeast New Jersey Legal Services (NNJLS), which provides civil legal services to individuals and families in vulnerable communities in Bergen, Hudson, and Passaic Counties. NNJLS serves more than 11,000 people annually, in areas including housing, public benefits, family, immigration, and consumer law. Leah joined the organization in 1998 as a public benefits attorney and served in several management positions prior to becoming Executive Director, including Managing Attorney of the Public Benefits Unit from 2007-2022 and Deputy Director from 2014-2022. She has led multiple projects including NNJLS's latest outreach plan, its Ryan White program, and most recently a program-wide initiative for diversity, equity, and inclusion (DEI). She received her JD from Emory University School of Law and her undergraduate degree from Rutgers University. Leah may be reached at lashe@lsnj.org.

IV ASHTON is an attorney committed to uniting technology and justice to serve vulnerable populations worldwide. IV began his legal career internationally, overseeing the development of a database tracking human rights violations in Kosovo and helping develop several online tools for various ministries of justice throughout the Balkans. In 1999, IV co-founded Illinois Legal Aid Online (ILAO), which provides legal training and support to pro bono attorneys and pro se litigants involved with the justice system. In 2001, he founded LegalServer, a web-based case management platform that hundreds of nonprofit agencies and public defenders use. Most recently, IV created houston.ai, a web-based platform applying machine learning to streamline legal processes for agencies supporting individuals who cannot afford attorneys. IV may be reached at ivashton@legalserver.org.

SHARON BAPTISTE is the Director of Grants and Contract Management for Brooklyn Legal Services (BLS) in NYC. Before coming into this role, she worked as an Executive Secretary and then the Director of Intake and Administration for BLS which sparked her interest in grants work. She took on the role of Director of Grants just months before the COVID-19 pandemic started and had to navigate an unstable financial time for non-profits. Before joining BLS, she was in college working on her BS in International Criminal Justice which led to her interest in the legal field. She is originally from South Africa and came to the USA on an au pair visa. Sharon may be reached at sbaptiste@lsnyc.org.

SONYA BELLAFANT is the Executive Director of New Mexico Legal Aid. Previously, she was the founding Executive Director for 603 Legal Aid in Concord, NH. She has also served as a staff attorney in the Columbia office of the Legal Aid Society of Middle Tennessee and the Cumberlands, Director of the Tennessee Senior Law Alliance (TSLA), and attorney with several legal programs in Michigan, including Legal Aid of Western Michigan, Legal Aid & Defender, Legal Services of the Eastern Michigan, UAW Legal Services, and the Michigan Pension Rights Project (Assistant Director). Sonya is originally from Detroit, Michigan and is a graduate of Michigan State University College of Law; she earned her Bachelor of Arts in Journalism through Oakland University. She is licensed to practice law in Michigan, Tennessee, New Hampshire, and Illinois. Sonya provides consultation and training on various topics and subject matters involving management, legal skills and advocacy, and professional development for MIE and National Institute for Trial Advocacy (NITA), and various organizations nationwide. Sonya may be reached at sonya@nmlegalaid.org.

JANE B. BONNER serves as Director of Human Resources for Georgia Legal Services Program (GLSP), a statewide legal services program with 10 offices throughout Georgia. Jane is responsible for all facets of Human Resources, partnering with Executive and Senior Leadership teams to establish and implement key HR initiatives. Jane has over 25 years of experience in HR, including talent acquisition and development, compensation and benefits, inclusion and diversity programs, and health and wellness. Prior to joining GLSP, Jane served as Director of Finance & Administration for both South Arts, a nonprofit regional arts organization, and Georgia Law Center for the Homeless, a nonprofit law firm serving people with

low incomes. Jane earned a Bachelor of Science degree in Criminal Justice from Georgia State University and a Masters in Public Administration with a minor in Urban Management from Clark Atlanta University. A native of Savannah, GA, Jane has called the metro Atlanta area – where she lives with her husband, daughter, and their Yorkie – home for over 40 years. Jane may be reached at jbonner@glsp.org.

TIFFANNY BROSNAN is a partner at Snell & Wilmer, a full-service law firm with more than 450 attorneys across the United States and in Mexico, whose practice is concentrated in employment litigation and counseling. Her employment-related counseling includes advising employers regarding wage and hour problems, leaves of absence, layoff planning, termination, and disciplinary matters. Tiffanny provides training to employers, including mandatory sexual harassment training. She also conducts independent workplace investigations. In litigation, Tiffanny represents employers in individual matters and class actions including allegations of wrongful termination, whistle blower claims, discrimination, harassment, unfair competition, misappropriation of trade secrets, and wage and hour violations. Tiffanny may be reached at tbrosnan@swlaw.com.

TAMIKO CHATMAN currently serves as the Deputy Director of Acadiana Legal Service Corporation. Prior to becoming Deputy Director, she served over 5 years as a public service staff attorney focused on representing children in Child in Need of Care proceedings and patients in mental health proceedings. She has experience as a law school academic counselor and instructor, as a private attorney, and as a certified wellness and career coach. Tamiko has over 15 years of management experience. She was the business and office manager of a private and public law firm, a medical office, and a large Catholic church. Her management experience includes, but is not limited to, human resources management, operational management, organizational design and development, strategic and succession planning, employee recruiting and coaching, and financial budgeting and implementation. Tamiko received her Bachelor of Science from Xavier University (New Orleans, Louisiana), her Juris Doctorate from Southern University Law Center (Baton Rouge, Louisiana), and her Master of Business Administration from the University of Phoenix. Tamiko may be reached at tchatman@la-law.org.

JENNY CHOU is the Deputy Director of South Coastal Counties Legal Services, Inc. since July 2020. As Deputy Director, Jenny is part of the senior management

team focusing on organizational development and DEI efforts. Jenny most recently was a Senior Attorney and Racial Justice Fellow at the Center for Law and Education (CLE), where her legal work focused on ensuring a quality education for public school students, in particular students who are most impacted by exclusionary policies and practices that adversely affect their educational opportunities. Jenny also led CLE's Pro Bono Education Law Project in partnership with Choate, Hall and Stewart and the Charles Hamilton Houston Institute for Race and Justice at Harvard Law School. Prior to joining CLE, Jenny directed the EdLaw Project where she represented low-income, mostly court-involved students in Boston who were deprived of an effective education. Her work at the EdLaw Project was recognized through the Jay D. Blitzman Youth Advocacy Award. Jenny brings other legal experience including AAPI focused legal initiatives at the Asian Outreach Unit of Greater Boston Legal Services, consulting for MLP Boston, criminal and civil litigation at Stern, Shapiro, Weissberg and Garin, and at the Legal Aid Society in NY. She has also worked in marketing for a software company and co-founded an internet e-commerce company. Jenny is a graduate of Wellesley College and Boston College Law School. Jenny may be reached at JChou@sccls.org.

SANDRA CHUNG (she/her) is the Director of Grants Management and Compliance at Neighborhood Legal Services of Los Angeles County (NLSLA). Prior to her current role, she managed grants as the supervisor of the Lawyers Preventing and Ending Homelessness Project (PEHP) as well as the Workers' Rights team at NLSLA. Before joining NLSLA, Sandra was the Project Director of the Survivor and Family Empowerment (SAFE) Project at Asian Americans Advancing Justice - Southern California, where she managed and oversaw grants that supported domestic violence family law work. She started her legal career as a staff attorney at the Legal Aid Foundation of Los Angeles (LAFLA), and she is dedicated to increasing access to justice through legal aid. Sandra currently serves as a Board of Director for the Legal Aid Association of California (LAAC). Sandra may be reached at SandraChung@nlsla.org.

AYESHA COTTON is the Managing Attorney for Community Legal Aid's I Promise Project. In this role, she oversees the holistic legal representation provided for the families in the I Promise School and the LeBron James Family Foundation's I Promise Network. She is the Co-Chair of the Neighborhood Stabilization Taskforce, which is a statewide task force focusing on community economic development. She is also a member of the

statewide Education Taskforce. Ayesha earned her Juris Doctorate from The Ohio State University Moritz College of Law. She earned her Master of Education from Harvard University's Graduate School of Education, and her Bachelor of Science from Howard University. Ayesha may be reached at acotton@communitylegalaid.org.

JEFFERSON COULTER serves as the Executive Director of the Legal Aid Society, a non-profit law firm based in Louisville, Kentucky that serves fifteen Kentucky counties. Jefferson is a graduate of West Virginia University with B.A.s in International Relations and French, a Master of Urban and Regional Planning from Eastern Washington University, and a Juris Doctor from Gonzaga University School of Law. Jefferson has served at all levels of legal services work, including staff attorney, advocacy planning, managing attorney, and Executive Director. He believes passionately that community engagement and development is the heart and core of building power for those experiencing poverty and other forms of oppression. When not working to ensure justice for people in poverty, he likes to explore cities, play trivia, read, and talk to new and old friends—not necessarily in that order. Jefferson may be reached at jcoulter@yourlegalaid.org.

JENNIFER VAN DULMEN is the Executive Director of van Dulmen Consulting, focused on working with legal aid, pro bono, and non-profit organizations in a variety of areas including organizational management, management and supervision, program evaluation, project development, grants, and other administrative needs. Prior to consulting, Jennifer was the Deputy Director of Community Legal Aid in Akron, OH, an LSC grantee. Prior to becoming Deputy, she was Managing Attorney of the Family Law Unit, the Volunteer Legal Services Program and the HelpLine. She currently serves on several boards, volunteers on committees for the ABA and MIE, and volunteers in funds development with the Akron Urban League. Jennifer may be reached at jen@vandulmenconsulting.com.

MARI FLOYD is an experienced HR Business Consultant with more than 15 years of experience in the corporate sector, non-profit organizations, public sector, and as an entrepreneur HR consultant. Currently, she serves as the Human Resources Manager at Colorado Legal Services, where she provides consultation, coaching, and support to 13 offices across Colorado, employing 166 staff. Mari's expertise includes various areas such as recruitment and hiring, diversity and inclusion, labor and employee relations, performance management, employee engagement initiatives, attracting, developing, and retaining qualified

employees, and HR best practices while adhering to state and federal employment laws and regulatory compliance, departmental policies, and best practices. In her free time, Mari enjoys continuing her passion for her first professions as a licensed Manicurist and accomplished vocal performer. She also enjoys spending time in her spiritual space, worshipping, and spending time with her family, including her four granddaughters and kids. Mari may be reached at mfloyd@colegalserv.org.

VICTORIA GAUTNEY is the Grants Manager at South Coastal Counties Legal Services (SCCLS) in Fall River, MA. Prior to moving into this role, she was the Private Attorney Involvement Coordinator at SCCLS for five years where she managed the private attorney pro bono and volunteer projects, including recruitment, individual client referrals, and workshops and clinics. She is a member of the Supreme Judicial Court Standing Committee on Pro Bono Legal Services, and the Massachusetts Bar Association Access to Justice Section Council. Before joining the team at SCCLS, Victoria served three years as an AmeriCorps volunteer with the Private Bar Involvement program at MetroWest Legal Services and in the CORI Project at Greater Boston Legal Services. She is from Texas and received her BA in Psychology and JD from the University of Alabama. Victoria likes to bake, travel, and watch true crime documentaries with her cat, Momma Bear. Victoria may be reached at vgautney@sccls. org.

ROGER A. GRIMES (he/him), CPA, CISSP, CEH, MCSE, CISA, CISM, CNE, yada, yada, Data-Driven Defense Evangelist for KnowBe4, Inc., is the author of 13 books and over 1,300 articles on computer security, specializing in host security and preventing hacker and malware attacks. Roger is a frequent speaker at national computer security conferences and was the weekly security columnist at InfoWorld and CSO magazines between 2005 - 2019. He has worked at some of the world's largest computer security companies, including Foundstone, McAfee, and Microsoft. Roger is frequently interviewed and quoted in the media including Newsweek, CNN, NPR, and WSJ. His presentations are fast-paced and filled with useful facts and recommendations. Roger may be reached at rogerg@knowbe4.com.

KESHA JAMES is MIE's Executive Director. Before joining MIE, she spent 16 years at Legal Aid of Southeastern Pennsylvania. There, as Deputy Director for Advocacy, she oversaw the provision of legal services and impact advocacy while supporting all aspects of senior management. As supervisor for LASP's managing attorneys, she

implemented substantive practice affinity groups and guided advocacy systems, while also implementing a robust, accredited CLE training program. Previously, she served as Pro Bono Director and staff attorney for LASP's mortgage foreclosure and predatory lending prevention unit. Kesha is originally from Columbia, South Carolina. She received her Bachelor's in Political Science from Florida A&M University and received her J.D. from the University of Pennsylvania Law School. Before beginning her career in legal services, Kesha spent four years in the civil litigation department of a midsize Philadelphia law firm. Kesha may be reached at kjames@mielegalaid.org.

TENILLE N. KAUS (she/her) is the Director of Diversity, Equity, Inclusion, and Advancement for The Legal Aid Society of Cleveland. Her experience includes human resource compliance, diversity, equity and inclusion, and labor relations. A Summa Cum Laude graduate of the University of Pittsburgh, she received her JD from The University of Akron School of Law graduating Cum Laude. She enjoys serving as a Board of Trustee for her local library and traveling. She grew up on the east side of Cleveland and has recently returned to the Cleveland area with her husband and daughter. Tenille may be reached at tkaus@lasclev.org.

ASHLEY E. LOWE is Chief Executive Officer of Lakeshore Legal Aid, a non-profit law firm providing free legal services to low-income people in the Detroit Metro region. Prior to joining Lakeshore, Ashley was the Associate Director of Clinical Education at Wayne State University Law School and a Professor at Thomas M. Cooley Law School. Ashley is active in the justice community in Michigan. She chairs the Justice Initiatives Committee of the State Bar of Michigan and is a member of the Justice For All Taskforce, the State Planning Body, and Legal Services Association of Michigan. She is also active in the national effort to establish a right to counsel in eviction cases, speaking at national conferences about the experience of passing the right in the City of Detroit. Ashley earned her law degree and Master of Business Administration at Georgetown University. Ashley may be reached at alowe@ lakeshorelegalaid.org.

YVONNE MARIAJIMENEZ began her career at Neighborhood Legal Services of Los Angeles County more than 40 years ago, served as Deputy Director for 21 years and became President & CEO in 2019. Her enduring commitment to expanding access to opportunity and justice arises from her own lived experience, and has made her a fierce advocate for people living in impoverished communities throughout Los Angeles. Yvonne has a demonstrated background in litigation and policy advocacy in

those areas that most impact people living in poverty, including housing, domestic violence and family law, immigration, public benefits, and health. Yvonne earned her BS in Business Administration at USC and her JD at Loyola Law School. Yvonne has served on several boards, including the Los Angeles County Commission for Women, Management Information Exchange, and the Heart of Los Angeles. Yvonne may be reached at ymariajimenez@nlsla.org.

KATE MARR is the Executive Director at Community Legal Aid SoCal (CLA SoCal), a non-profit agency with a staff of 127 serving Orange and Los Angeles Counties. CLA SoCal fights injustice and advocates for social, economic, and racial equity by providing compassionate, holistic, and impactful legal services. Kate has devoted her entire 20-year career to working in legal services, working primarily with survivors of domestic violence, sexual assault, human trafficking, and other forms of trauma. Immediately prior to joining CLA SoCal, Kate was a managing attorney at Legal Aid Foundation of Los Angeles (LAFLA), where she supervised the organization's family law and immigration work and the Greater Long Beach Medical-Legal Partnership. Kate is a past chair of the Los Angeles County Bar Association's Access to Justice Committee and the Vice-Chair of the Board of the Legal Aid Association of California (LAAC). She is also a founding member of LAAC's Inclusion Diversity Equity and Accountability in Legal Aid (IDEAL) Committee. Kate received her JD from the University of Colorado School of Law and her undergraduate degree from Bryn Mawr College. Kate may be reached at kmarr@clsocal.org.

LAURIE MCFALLS is the Director of Operations at Legal Services Alabama, responsible for managing all areas of human resources as well as managing all day-to-day operations for its eight local offices across the state. With extensive experience in various legal roles, she served as the Coordinating Project Attorney for the Rural Economic Improvement Project, where she developed training programs for new lawyers to ensure a consistent legal experience for clients. She also designed and implemented an animated legal question answerer series to inform pro se litigants on common legal issues and coordinated rural expungement clinics across the state. Laurie is a skilled attorney who previously worked as a Staff Attorney for Legal Services Alabama and led a statewide practice group of attorneys focusing on education law. Laurie may be reached at lmcfalls@alsp.org.

TRISHA MASON PARSAD (she/her) is a certified Professional Co-Active Coach with over 20 years of holding senior leadership coaching, development, management,

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ALISON PAUL has been the Executive Director of the Montana Legal Services Association in Helena, Montana since 2011, and with the program since 1998. Alison attended law school at the University of Kansas, and was in private practice in Chicago, Illinois, primarily advising tax-exempt organizations on tax and corporate issues before moving to Montana. Alison is a member of the Montana Supreme Court Access to Justice Commission, the Chair of the Board of Directors of the Montana Nonprofit Association, and a past member of the Board of Directors of the National Legal Aid and Defender Association. Alison is a frequent speaker on rural access to justice issues. Alison recently was awarded the James I. Keane Award by the American Bar Association for her work promoting the use of technology to bridge the justice gap. Alison may be reached at apaul@mtlsa.org.

MEGHAN SCOTT joined the Montana Legal Services Association (MLSA) in 2016 after serving 2 years with their AmeriCorps project. Mēghan transitioned into a human resources position after 5 years in program management leading MLSA's AmeriCorps and Rural Incubator Project for Lawyers (RIPL). In 2021, RIPL was selected as one of nine inaugural Rural Innovation Sites in the country through the Rural Justice Collaborative. Mēghan received her BA in Sociology, Criminology, and Social Justice from the University of Saint Francis in Fort Wayne, Indiana. Her free time is filled as a board member for Helena Young Professionals, singing alto with the Helena Symphony Chorale, and acting in various community theater productions. Mēghan may be reached at mscott@mtlsa. org.

MELINDA TAYLOR is the Grants Manager at Colorado Legal Services. Melinda previously served as Clerk of Court of the Denver Juvenile Court, and prior to that she was Training Coordinator for the Colorado Office of the Child's Representative after having served as the Executive Director of the Resource Center for Separating and Divorcing Families at the University of Denver, the first demonstration project for advancing interdisciplinary services to separating and divorcing families. Melinda previously worked for eight years as District Court Administrator for Colorado's 17th Judicial District. During this time, she worked with IAALS and the Colorado Judicial Branch to implement the Colorado Civil Access Pilot Project. Prior to her work as District Administrator, Melinda worked for the Colorado Judicial Branch State Court Administrator's Office in judicial education and policy analysis in the family area. Melinda graduated cum laude with a Bachelor's degree in political science and sociology from Regis University. She earned her Master's degree in legal administration from the University of Denver Sturm College of Law. Melinda may be reached at mtaylor@colegalserv.org.

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WHIQUITTA "KEE" TOBAR is the Chief Equity and Inclusion Officer at CLS. As CLS's first Chief Equity and Inclusion Officer, she provides vision, leadership, and direction for CLS' ongoing strategy to support equity, inclusion, diversity, and belonging across all aspects of the organization's work and efforts. Previously, Kee worked as a disability justice attorney focusing on social security advocacy and law enforcement policy related to persons with disabilities. Kee may be reached at ktobar@clsphila. org.

CARLIE VAUGHN, SHRM-CP is a graduate of DePauw University who just began her fourth year at Indiana Legal Services (ILS) as the Human Resources Director. Prior to joining ILS, Carlie worked as a HR Department of one in a private manufacturing company where she built the

HR function from the ground up. Carlie has over 8 years of HR experience and an educational background in Conflict Resolution and Mediation. Carlie is a process-driven, people-centered leader who is passionate about helping people who are helping the community. She has found the perfect place to do just that in her role at ILS. Carlie may be reached at carlie.vaughn@ilsi.net.

LAMBRENI WADDELL (she/her) has devoted her career to supporting low-income communities' access to justice and equity. Lambreni is Chief of Staff at Neighborhood Legal Services of Los Angeles County (NLSLA), one of the largest and premier legal aid organizations in the country, that provides assistance to nearly 160,000 low-income residents of Los Angeles County each year. Lambreni leads NLSLA's diversity, equity and inclusion (DEI) initiatives and recently completed a comprehensive analysis of the organization's work through a DEI lens. Prior to her current role at NLSLA, Lambreni served as the Director of Community Engagement and was charged with developing and implementing strategies to effectively connect and serve diverse, under-served, and remote communities throughout Los Angeles County. Before coming to NLSLA, Lambreni was a community organizer for One LA-IAF, focused on developing community leaders and building local power to make change. Lambreni lives in Tarzana with her spouse, three children, and two cats. Lambreni may be reached at lambreniwaddell@nlsla. org.

ANNE WARD is the Chief Financial Officer at Indiana Legal Services (ILS). Anne has worked with ILS in its Finance Department for more than 20 years, starting as an Accounting Assistant and working her way up to her current position. She is a leader in her field. Anne supervises a team of skilled financial professionals, working with eight branch offices and over sixty funding sources. She also volunteers at a not-for-profit social club serving on the board as the Financial Secretary. Anne takes pride in her work and is well respected among her peers and colleagues. Anne may be reached at anne.ward@ilsi.net.

NACHAMA WILKER (she/her) is the Founder and CEO of Thrive Partnerships. Thrive Partnerships is passionate about supporting nonprofit leaders to build, sustain, and grow dynamic high-performing organizations. Thrive offers assessments, leadership coaching, facilitation, training, and consultations to support our clients in rising to the challenges of our times to create a more just and equitable society. Prior to launching Thrive, Nachama spent 18 years as Deputy Executive Director for Training and Technical Assistance with the National Disability Rights Network (NDRN). While at NDRN, Nachama spear-

headed a formalized leadership program for the P&A network that trained and supported at least 60 emerging, mid-level, and senior leaders to become the kind of leader they admire. She coached more than thirty new executive leaders through their first year. Nachama led NDRN's peer organizational assessments program and is an experienced strategic planning facilitator. She holds certificates of completion for the Leadership Practices Inventory coaching as well as one for non-profit board consulting from BoardSource. Nachama is also a member of the Interim Executive Network. Within Thrive Partnerships, Nachama collaborates with a range of partners to complement her experience as needed who bring expertise in legal services administration and management, leadership training, disability justice, racial justice, and governance. Learn more about Nachama's work at www.thrivepartnerships.com; she may be reached at nachama.wilker@ thrivepartnerships.com.

LORILEI WILLIAMS (they/them) is a queer, trans non-binary Korean-American abolitionist, artist, and attorney dedicated to teaching legal advocates on how to engage in trauma-informed and antiracist advocacy in their individual capacities and collectively as movement advocates using an interdisciplinary approach informed by systems theory, design thinking, and management science. They work as an immigration attorney and as an expert trainer and coach for legal services advocates and organizations across the nation. Their expertise is informed by over a decade of experiences ranging from volunteer to director at nonprofit organizations, including the Southern Poverty Law Center, Legal Services NYC, and various Catholic Charities organizations. Lorilei also served as the Training Attorney for the Shriver Center on Poverty Law, where they designed and launched a national network of expert legal advocates to lead sessions on racial justice advocacy, community-driven advocacy, systems thinking, and supervision. Lorilei's experiences building power in local community groups are the foundation for their approach on building sustainable, collaborative advocacy models. Lorilei is admitted to the state bars of New York and Texas, the 2nd Circuit, SDNY and EDNY. They are a graduate of Washington University in St. Louis School of Law and the University of Maryland. Learn more about Lorilei's work at lorilei.info; they may be reached at lorilei@lorilei. info.

JULIA WILSON (she/her) is a leadership coach and non-profit management consultant serving individuals, teams, organizations, and statewide systems in the legal services and nonprofit sectors. Julia brings to her work over 20 years of leadership in nonprofit organizations, including 15 years in the executive role leading nonprofits working

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projects focused on capacity building, nonprofit management, and board governance. Julia is a former attorney and is certified in multiple modalities on leadership development, team performance, organizational systems, conflict resolution, nonprofit board governance, mindfulness in the workplace, well-being, and community resilience. Learn more about Julia's work at JuliaWilsonCoaching. com; she may be reached at juliawilsoncoaching@gmail. com.



Thank You Volunteers!

Thank you to our Presenters and our outstanding Conference Planning Committee: Jennifer van Dulmen, Wendy Horvath, Yvonne Mariajimenez, Jamel Pacha, Meghan Scott, Melinda Taylor, Lambreni Waddell, and Anne Ward.

Conference sessions have not been approved for CLE credit in any jurisdiction. MIE is happy, however, to support any attendees who choose to apply individually to their state's organization for CLE credit with conference materials and/ or attendance verification.

MEAL OPTIONS NEARBY TO CONSIDER

THE ANAHEIM GARDENWALK

anaheimgardenwalk.com

10 Minute Walk from Sheraton Park Hotel





DOWNTOWN DISNEY DISTRICT

disneyland.disney.go.com/destinations/downtown-disney-district/

15 Minute Walk from Sheraton Park Hotel

THE OUTLETS AT ORANGE

simon.com/mall/the-outlets-at-orange/dining

10-15 Minute Drive from Sheraton Park Hotel





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